



NATIONAL COMMISSION ON MILITARY, NATIONAL, AND PUBLIC SERVICE

Public Minutes of November 2019 Commission Meeting

The National Commission on Military, National, and Public Service (the Commission) held a meeting on November 14-15, 2019, at its offices in Arlington, VA. The entire meeting concerned pre-decisional and deliberative matters and was closed to the public pursuant to Public Law 114-328, section 554(b)(3).

Attendance

Commissioners present:

- Mr. Edward Allard
- Mr. Steve Barney
- The Honorable Dr. Janine Davidson (Nov. 15 only)
- The Honorable Mark Gearan
- The Honorable Avril Haines
- The Honorable Dr. Joseph Heck (Nov. 15 only)
- Ms. Jeanette James
- Mr. Alan Khazei
- Mr. Thomas Kilgannon
- Ms. Shawn Skelly
- The Honorable Debra Wada

Staff present:

- Paul Lekas, General Counsel
- Peter Morgan, Director of Operations
- Jill Rough, Director of Research and Analysis
- Sandy Scott, Director of Government Affairs and Public Engagement
- Other Commission staff

November 14, 2019

Business Meeting

Vice Chair Wada, serving as Acting Chair, convened the Commission at 0800 ET, with nine Commissioners present. Chairman Heck and Dr. Davidson were unable to attend the meeting on November 14.

Acting Chair Wada moved to close this and other business meetings to occur on November 14-15, 2019, because pre-decisional and organizational matters would be deliberated. A motion was made and seconded, and all Commissioners present agreed.

Acting Chair Wada then moved to approve minutes for the October 2019 meeting. The motion was seconded and the Commission voted unanimously to adopt the minutes subject to technical edits and clarifications.

Following preliminary matters, Dr. Jill Rough, Director of Research and Analysis, led a discussion about production of the Commission's final report and Mr. Paul Lekas, General Counsel, assisted by members of the legal team, led a discussion about preparation of legislative proposals to accompany the final report. Thereafter, Mr. Jeff McNichols, Deputy Director of Governmental Affairs, and Mr. Lekas led a discussion about legislative strategy.

The Commission recessed for lunch at approximately 1200 ET.

The Commission reconvened at 1300 ET. Dr. Rough led a further session on production of the Commission's final report.

At approximately 1340, Mr. Sandy Scott, Director of Government Affairs and Public Engagement, provided the Commission with an update on engagement efforts and discussed planning for the release of the final report in March 2020. Members of the Government Affairs and Public Engagement team provided updates on public affairs, congressional engagement, and stakeholder engagements. Mr. Lekas and the legal team continued the morning's discussion about preparation of legislative proposals to accompany the final report.

At approximately 1530 ET, the Commission concluded its business meeting for the day.

November 15, 2019

Business Meeting

The Commission reconvened at 0900 ET on November 15, 2019, with Vice Chair Wada presiding as Acting Chair in the Chairman's absence. All other Commissioners were present. Chairman Heck arrived at approximately 0940 ET and resumed Chair duties at that time.

The morning session began with a continuation of the discussion of legislative proposals led by Mr. Lekas and legal staff. Thereafter, Dr. Rough led further discussions among Commissioners about production and content of the final report.

Two Commissioners, Vice Chair Gearan and Mr. Khazei, departed at approximately 1300 ET. Thereafter, Mr. Scott led further discussions about preparations for the final report release in March 2020.

At the conclusion of those discussions, Chairman Heck reminded the Commission of upcoming meeting dates. The Commission would next meet on January 16-17, 2020. He noted that this meeting leads into the Martin Luther King, Jr., holiday weekend. The Commission would also meet on February 20-21, 2020. The dates for the March 2020 meeting would be determined once Congress releases its 2020 calendar and staff finalizes details for the final report release.

The Commission then adjourned its November meeting.

Prepared by Paul Lekas, General Counsel

Adopted by the Commission on January 17, 2020.